

**BAY AREA WATER SUPPLY AND CONSERVATION AGENCY
BOARD OF DIRECTORS MEETING**

**January 20, 2011 – 7 p.m.
Foster City Community Building, Foster City CA**

MINUTES

1. Call to Order/Pledge of Allegiance/Roll Call – 7:00 pm

BAWSCA Chair, John Fannon, called the meeting to order and led the salute of the flag. Art Jensen, called the roll. Twenty-two (22) members of the Board were present, constituting a quorum. A list of directors present (22) and absent (4) is attached.

2. Special Order of Business – Election of Officers for Calendar year 2011

Chair Fannon noted that the election of officers for the BAWSCA Board is the first item on the agenda, followed by adjournment to the meeting of the Regional Financing Authority, and election of its officers. Chair Fannon called for nominations for the Chair of the BAWSCA Board.

Director O’Mahony nominated Barbara Pierce as Chair of the BAWSCA Board, and Director O’Connell seconded the motion. There were no other nominations.

M/S/C (Swegles/Quirk/Unanimous) that nominations be closed and that Barbara Pierce be elected as Chair of the Bay Area Water Supply and Conservation Agency Board of Directors for calendar year 2011 to commence at the adjournment of the meeting at which she was elected.

Chair Fannon called for nominations for the position of Vice-Chair. Director Quigg nominated Irene O’Connell as Vice-Chair of the BAWSCA Board. Director Guingona seconded the motion. Director Weed nominated Bill Quirk. There being no other nominations, Director O’Mahony moved to close the nominations, seconded by Director Pear. Chair Fannon asked each nominee to comment on why they feel they are qualified for the position of Vice-Chair

Director O’Connell expressed her confidence that both she and Director Quirk could serve the Board well as Vice Chair. She stated her 16-year experience on the City Council of San Bruno and working with city officials and residents. She was voted as Mayor four times, and serves on two regional boards including City/County Association of Governments (CCAG) where she served as Vice Chair. She stated her hope to be a part of the leadership to make the Board a force to be reckoned with throughout the greater Bay Area.

Director O’Mahony stated that Director O’Connell functions admirably on CCAG and does a great job in managing meetings.

Director Fannon stated that having worked with Director O'Connell as Chair of the Board Policy Committee, he is confident of her capability to serve as Vice-Chair of the Board.

Director Quirk expressed his concurrence with Director O'Connell that they could both serve the Board well as Vice-Chair. He stated his desire for an active Board where there is participation in the decision making. He wants to help the BAWSCA Board become a real regional board and to come together as a regional agency to solve tough problems and make tough decisions. He would like to see the agencies work more closely together.

Director Weed commented that Director Quirk's educational background and technical knowledge helps in approaching some of the complex problems and issues the Board will have to address. He said BAWSCA has 26 different viewpoints that would need to be formulated and looking at the methodology and procedures to develop an approach which keeps many of those factors in mind is something that Director Quirk is well suited for.

Director Fergusson commented on both nominees. In working with Director Quirk as Chair of the Board Policy Committee, she appreciated his willingness to speak his mind, challenge the Board's thinking, and his leadership in encouraging participation amongst this group. Director Fergusson also expressed her appreciation for the opportunity to work closely with Director O'Connell and witness her leadership as a public servant in CCAG and most recently with the disaster in San Bruno.

Director Pierce recognized Director O'Connell's leadership in CCAG and CMAC which often dealt with contentious issues that required straight forward answers. Director Pierce also recognized Director Quirk's leadership with the Board Policy Committee where he raised very good issues that brought to light interesting facts that might not have been covered. Both nominees bring very unique and special qualities that would benefit the Board.

Chair Fannon called for a vote in alphabetical order. Sixteen directors voted for Director O'Connell as Vice-Chair of the Board. Director Quirk conceded. Director Weed asked to make the election of Director O'Connell unanimous.

M/S/C (O'Mahony/Pear/Unanimous) that the nominations be closed and Irene O'Connell be elected as Vice-Chair of the Bay Area Water Supply and Conservation Agency Board of Directors for calendar year 2010 to commence at the adjournment of the meeting at which she was elected.

- 3. The meeting adjourned at 7:10pm to convene the San Francisco Bay Area Regional Water System Financing Authority Board of Directors meeting.**
- 4. The meeting re-convened at 7:16pm**

- 5. Board Policy Committee Report:** On behalf of the Board Policy Committee, Director O'Connell acknowledged John Fannon's service as Chair of the BAWSCA Board and thanked him for the important issues he addressed in his letter to the Board. Director O'Connell said she will keep the letter for reference from time to time.

Director O'Connell directed the Board to the summary report of the Board Policy Meeting held on December 8th, where it shows the rigorous discussion the committee had on the items being presented to the Board.

The committee recommends approval of the recommended adjustment to the budget to transfer \$35,000 from one fund to another, and to amend a consultant contract to support part of this year's work plan. The committee thoughtfully discussed the recommendation for a proposed staff position. The committee does not have a recommendation to the Board, but requested the CEO to provide additional information at tonight's Board meeting.

- 6. Public Comments:** Public comments were received from former BAWSCA Director, Dan Siedel of Purissima Hills Water District, and Wynn Grcich of Fluoride Action Network and ATOWN.
- 7. Consent Calendar:**

M/S/C (Pierce/O'Connell/Unanimous) that the minutes of the November 18, 2010 Board meeting be approved, the Budget Status Report for period ending November 30, 2010, Quarterly Investment Report for period ending December 31, 2010, and Director's Reimbursement Report for period ending December 31, 2010 be received and filed.

- 8. Action Calendar:**

- A. Mid-Year Work Plan Assessment and Budget Re-Alignment: Mr. Jensen reported that the current work plan cannot be completed within the budget the Board approved in May 2010. As specified in the memo included in the agenda packet, some work has been re-prioritized to make best use of existing resources. Mr. Jensen noted that it is critical that the Water Management staff be able to focus on the Long-Term Reliable Water Supply Strategy, and that this will require additional resources to support water conservation programs.

To accomplish this, the proposal is to allocate more staff time to the Strategy and to use an existing consultant to support one specific water conservation activity. This would avoid reducing the scope of existing conservation efforts. Staff recommendation is to re-allocate \$35,000 in the approved budget from one professional service for an activity that can be deferred by one year, and authorize the CEO to add that amount to an existing contract with Brown & Caldwell to support the launch and ongoing implementation of the database for tracking agency water conservation efforts.

M/S/C (Anderson/Breault/Unanimous) that the Board approve the following adjustments resulting from the mid-year review of workplan and budget:

- a. **Reallocate \$35,000 in the approved budget from professional fishery consultation to support water conservation activities that would otherwise be performed by staff.**
 - b. **Authorize the CEO to amend the existing professional services contract with Brown & Caldwell to add \$35,000 to support the implementation and ongoing support of the water conservation database, for a total not-to exceed contract amount of \$120,800.**
- B. Recommendation to Resolve Human Resource Needs: Mr. Jensen reported that the current work plan cannot be completed within the budget the Board approved in May 2010. At the time the Board approved the budget it was informed that insufficient staff resources were available. The work plan for this year included evaluating the resource imbalance and providing recommendations to the Board.

Mr. Jensen reported that the water management activities will require more resources to achieve the results planned for the two critical areas of regional water conservation and water supply development for long-term plan. Alternative solutions were examined and the recommendation is to create a new position. Mr. Jensen stated that the agency is very sensitive to the economic conditions of many cities and districts and recognize the cutbacks and furloughs some have been forced to impose.

One of the questions raised at the Board Policy Committee meeting was whether the human resources need is a short-term or long-term problem. Mr. Jensen stated that it is not seen as a short-term problem, and that the need can persist over the next 8-10 years.

Increased demands on the water management activities are expected from the simultaneous work on the Strategy's Phase IIA and Phase III, protecting member agencies' interests in the FERC relicensing process of New Don Pedro Reservoir, and continued growth in agency and customer demand for regional water conservation programs.

Mr. Jensen presented the information requested by the Board Policy Committee from its meeting on December 8th. His presentation included the advantages and disadvantages of the alternative solutions; the basis for the level of compensation of the proposed position; and how the position will be paid for in the current and coming years. Mr. Jensen noted that an additional question came up about the impacts that current low water use have on the need for additional resources.

Alternative solutions included reducing the scope of BAWSCA's conservation programs. A reduction would require agencies to implement programs independently. Mr. Jensen explained that this would increase the cost for each agency, and if some agencies cut back on programs as a result of higher costs, the effectiveness of the program would be reduced and the water savings would not be achieved.

Extending the schedule of the Strategy was also examined, but is not recommended. Deferring the Strategy extends uncertainty of identifying future supplies and in reducing the impacts of future droughts. Additionally, deferring capital investments in water supply projects results in increased costs.

The use of temporary employees and outside consultants was also examined. Mr. Jensen noted that these alternatives have significant disadvantages. Temporary staffing can be less reliable for an activity that persists for 8-10 years. Outside consultants must respond to many clients, have a limited ability to take direction on the day to day basis to manage required for conservation programs, and cost more in terms of overhead and profit.

Mr. Jensen reported that an independent human resources consultant looked at comparable positions in other Bay Area agencies to determine an appropriate level of compensation for a new position. The memo on the item includes the position description and a table showing the median of the top step salaries of comparable positions.

Funding for the position would come from the operating budget and the subscription program. Mr. Jensen noted that an estimate based on experience is that the subscription program would pay for approximately half the cost of the position. A question raised at the Board Policy Committee meeting was whether this reduces the operating budget? Mr. Jensen stated that it does not reduce the operating budget but that it does reduce the operating expenditures. He explained that the level of participation in Subscription Conservation Programs varies from year-to-year, and that the operating budget must include the full cost of salaries and benefits. However, participants in those programs reimburse the Operating Budget and the resulting unspent portion of the Operating Budget is returned to BAWSCA reserves.

Another question was whether the additional resources remain necessary despite the current low water use. Mr. Jensen reported that it is unknown how long the reduction in water use will last, and that all agencies will need to continue implementing their water conservation programs to achieve their planning goals and to comply with State law. Most importantly, demonstrating the region's wise use of supplies can help withstand potential challenges during the FERC proceedings and in environmental permitting for new water supply projects.

The Board Policy Committee also asked whether increased administrative costs will impact agency participation in subscription programs, and whether participating agencies should pay a share of employee benefits in addition to salary costs. Mr. Jensen stated that the administrative cost is minimal and will not impact agency participation in subscription programs. Mr. Jensen explained that the benefits cost is about \$200,000 for all BAWSCA staff and that charging for a proportionate share of benefits would not be significant at this time. He said the question will become more significant as water management activities increase, for example during implementation of new water supply projects. Mr. Jensen recommended an evaluation of this issue and alternative solutions be conducted next fiscal year.

He reported that BAWSCA's accounting system is being revised to a system of fund accounting so that the Operating Budget, subscription program revenue, and Water Management Charge can be planned, monitored and reported in a way that is helpful to management and transparent for the Board and public.

In response to Director Quirk's inquiry, Mr. Jensen clarified that the Water Management Charge approved by the Board last July covers the technical consultant

and legal counsel costs for water management activities. It does not currently cover staff time. As Phase III begins, BAWSCA and the Board will need to address whether the allocation of the costs should be different than they are today. Mr. Jensen's recommendation is to put the total salaries and benefits for all the BAWSCA positions in the Operating Budget, and to reimburse it appropriately from the Water Management Charge and the Subscription Water Conservation Program.

To answer Directors Guzzetta and O'Mahony's question about staff time allocation shown on the Water Supply Management diagram, Mr. Jensen explained that the 47% and 70% allocation is the combined percentage of time the Water Planning Manager and the Water Resources Planner devotes to ensuring water supply reliability from the regional water system, and meeting current and future water needs. It is not equally divided among the two positions, it is on an average. The percentages add up to 117% and demonstrate that the positions are overcommitted on those activities.

Director Guzzetta commented that it doesn't seem like it should take a large study to come up with a way to bill subscription programs for a share of employee benefits. Mr. Jensen agreed that a large study is not necessary. However, in reviewing with the auditor the various ways to allocate the costs, Mr. Jensen stated that he wants to take the time to do so that is clear, and does not require an unwarranted administrative activity.

Director O'Mahony commented that agencies should be able to run their own conservation plans and thereby save money. Mr. Jensen reported that the City of Burlingame has run its own washing machine rebate program in the past, but never issued all of its budgeted rebates. This year, Burlingame elected to participate in BAWSCA's program and issued their entire budget for rebates within the first three months of the fiscal year.

Mr. Jensen agrees with Director O'Mahony's concern that a request for a new position comes at a troubling time when agencies are cutting back. He stated that some agencies have said that participation in BAWSCA's programs allows them to use their staff on higher priority items within their agencies. He volunteered that that information was anecdotal and had not been quantified.

In response to Director Klein's question, Mr. Jensen explained that the Water Supply Management activities in the budget approved by the Board last spring are equivalent to 188% of the hours for the Water Planning Manager and the Water Resources Planner.

Director Klein recommended staff look at the difference between 100% and 188% to determine which of the activities are essential, and hire a consultant as opposed to a full-time position, or a half-time position. Mr. Jensen noted that the mid-year budget review included an assessment of priorities, as demonstrated by the approved re-allocation of funds to Brown and Caldwell for completion of the conservation database.

Director Weed suggested hiring, under contract, an employee to do the development of the concepts for long-term water strategies and alternative water supplies.

Director Laporte suggested the consideration of hiring employees for specific tasks with an uncertain future.

Director Pierce stated that the concern seems to be on the reliance of the general fund versus the subscription program. She also noted that demand hardening is a concern that

resonates with the agencies, and it is important to understand how much more conservation can be done.

M/S/C (Coverdell/Swegles/Failed by 10:11 vote) to approve the creation of a new staff position with an understanding that the CEO will come back in six months to provide a report for the Board's evaluation, as to how effective the position is.

Director Quirk stated his disagreement with that motion and stated that he would instead, move for hiring of a term employee, a temporary employee, or a consultant.

Director Guzzetta commented that the Board needs to make decisions based on information provided by the CEO, as opposed to "what-ifs". He said Mr. Jensen just informed the Board that there is a job that the existing staff does not have the capacity to complete. If the Board wants the job done, the Board would have to invest in the resources to get it done. Because the job is expected to be 5-8 years worth of work, it is more cost effective to hire a staff employee as opposed to a consultant. Director Guzzetta expressed his support for the new position.

Director Klein stated his negative vote for a new position due to the cuts many cities have had to do. He encourages the agency to focus on the absolute essentials and in doing more with less.

Director O'Mahony supported Director Klein's comments.

M/S/C (Quirk/Pierce/motion passed) that the CEO look at alternatives to a new employee to bring back to the Board with an indefinite deadline to provide the CEO with the most latitude.

9. SFPUC Report: Mr. Harrington reported on water supply conditions, the progress of the WSIP and the potential rate issues for the next year.

The end of December 2010 marked the wettest year on record since 1983, and water supply conditions are very good. Small amounts of precipitation this spring can ensure a normal year.

Mr. Harrington reported that the nine projects that were required to be under construction in 2011 are on schedule. Six of those projects have already begun construction and the rest are rapidly moving towards construction. They are the Second Irvington Tunnel, the Bay Division Tunnel and East and West Side Pipelines, Alameda Siphon #4, the New Crystal Springs Bypass Tunnel, Bay Division Cross-Connections, and San Joaquin Pipeline Systems.

Construction of the Crystal Springs San Andreas Transmission Upgrade, Seismic Upgrade of Bay Division Pipeline #3 and #4, and the Calaveras Dam Seismic Improvements have not begun, but are expected to be under way within this calendar year.

In response to Director Swegles' question regarding water storage and the overflow being released as opposed to being conserved, Mr. Harrington confirmed that Hetch Hetchy has been releasing water since November because of the snowpack and wet conditions early in the fall. He explained that the SFPUC looks at its entire system storage that includes

500,000 acre-feet in New Don Pedro Reservoir. That water bank represents more than all of Hetch Hetchy's storage, and is currently full

Mr. Harrington reported that the Water System Improvement Program (WSIP) is making good progress. With its progress however, is the anticipated rise in water rates to cover the cost of the program. The recent reduction in water use causes rates to rise even higher than expected.

Mr. Harrington reported that the SFPUC has been making assumptions in the last couple of years that water use will stabilize. However, water use has gone down by 30 mgd between WY 2007-08 and 2009-10. Many factors contribute to the current low water use including the economy, wet weather conditions, and conservation.

The decrease in water use affects the SFPUC's cash and fund balances, which must remain reasonable to maintain the confidence of bond rating agencies and bond buyers. The SFPUC will be recommending some changes in next year's rate setting. Information on the changes will be distributed to the wholesale customers and discussed at the annual meeting scheduled for February 25th.

Mr. Harrington stated that a 30% - 40% rate increase will apply to wholesale customers next year. The SFPUC is looking at setting water rates based on a rolling average between an agency's and the entire groups' actual water usage two years ago. San Francisco believes this may be a better way for setting wholesale water rates that keeps rates stable for a period of time as opposed to adjusting rates significantly as water use varies.

In response to Director Guzzetta's question whether the changes are short- or long-term, Mr. Harrington explained that the plan will depend on how well it works for the wholesale customers and San Francisco. The current balancing account has a credit of \$54 million that wholesale customers owe San Francisco.

Mr. Harrington stated that the proposed change in rate setting will be further discussed with the agency staff at the Annual Meeting on February 25th. It will then be brought to the Commission in March and April with full public hearings.

Mr. Harrington stated that the objective is to stabilize San Francisco's cash balances as it heads towards the completion of the WSIP.

Director Weed asked about planning for additional customers on an interim basis while water usage is low and there is left-over supply. Mr. Harrington stated that San Francisco welcomes the discussion with those who have serious interests. He stated that the agreements would need to be longer term. He also noted that when there is additional supply, San Francisco has chosen to increase flows to the rivers, creeks, and delta to provide environmental coverage for years when there is drought.

Director Pierce commented that the advantages she sees in the reduced water use are that there will be no need for drought allocations or the environmental surcharge.

Director Guzzetta thanked the SFPUC staff for the email notifications about shutdowns and their status.

10. Reports and Discussions:

- A. Fiscal Year 2011-12 Work Plan and Budget Preparation: Mr. Jensen reported that the budget is developed in a long-term perspective. Vital results that need to be achieved are identified, and then the resources needed to achieve those results are determined.

The major areas of the budget include Water Supply Management, Water System Improvement Program, Water Quality, and Fair Price.

Under the Water Supply Management, Mr. Jensen reported that the work includes the Long-Term Reliable Water Supply Strategy, BAWSCA's representation of member agencies' interests in the FERC relicensing process, implementation and monitoring of conservation programs under the Water Conservation Implementation Plan (WCIP), providing SFPUC future water supply needs as required by the new WSA, supporting agencies in the completion of UWMP's, and pursuance of regional grant opportunities.

BAWSCA will continue to monitor and track the progress of the WSIP to ensure that the program is completed within scope, schedule and budget. A Water Quality Committee is attended by both San Francisco and member agencies. BAWSCA will continue to coordinate with, and provide support for the committee chair, which alternates between BAWSCA member agencies and the SFPUC Water Quality Bureau.

Finally, the area of Fair Price involves the administration of the old and the new water supply agreements.

Recommendations for funding consideration will be brought to the Board and will include the Water Management Charge and the transition to fund accounting. The preliminary work plan and budget will be brought to the BPC in February and presented to the Board in March. Consideration and action is scheduled for the Board meeting in May.

- B. Water Supply Management:

Long-Term Water Supply Strategy - Mr. Jensen reported on the progress of the Strategy. BAWSCA and technical consultant held one-on-one meetings with each member agency staff regarding their desired outcomes in terms of new supplies, drought reliability, and projects the agencies may want to undertake independently. The technical consultant is now reviewing available project information and is identifying critical data gaps. Staff is working with legal and strategic counsel in examining the necessary actions for implementation and the timeline for key decision making by the Board.

Mr. Jensen will be working with the Board Policy Committee and the leadership of the Board to develop a plan to provide information needed to make well-informed policy decisions. Mr. Jensen presented a table that illustrated the period of policy development. The initial discussion took place in November, and a preliminary schedule will be brought to the Board in March, where Board members can express additional thoughts and questions.

Water Conservation-Annual Report – Ms. Sandkulla reported that BAWSCA's Annual Conservation Report was released and distributed in December. The report documents

the activities in BAWSCA's core and subscription programs. It describes the programs available through BAWSCA and which agencies are participating in what programs.

Ms. Sandkulla noted that agencies in the Peninsula have more participation in BAWSCA's programs because the agencies in Santa Clara County typically participate in programs with the Santa Clara Valley Water District. There is a slight change in that trend, and some agencies are finding BAWSCA's programs more attractive and cost efficient for their constituents.

Ms. Sandkulla noted that BAWSCA's programs are able to augment agency staff and provide higher customer visibility through its consistent regional promotion. Participation amongst the agencies in both the core and subscription programs is increasing. Agency budgets on subscription programs have grown to slightly more than \$1.6million this fiscal year, from less than \$200,000 in FY2001-02 when the Washing Machine Rebate Program began.

Ms. Sandkulla was pleased to report that ACWD, an agency that typically runs its programs independently, is participating in BAWSCA's Lawn-Be-Gone Program.

Ms. Sandkulla reported that agencies are on track to meet their conservation goals and noted that it is critical for them to stay on course with conservation for several reasons. Agencies have a water savings goal of 34 mgd to be achieved by 2018. The current low water use is due to a variety of other reasons other than conservation, and its long-term significance is uncertain.

Core Programs for FY 2011-12 will include Landscape Education Classes, Grand Funding, Regional Water Conservation Saving Estimation, Regional Conservation Material Development, and Public Outreach. Subscription programs will include the new Lawn Be Gone turf replacement program, and will continue with the Washing Machine Rebates, High-Efficiency Toilet Rebate, School Education Water Wise Kits, School Assembly Program, and Large Landscape Audits.

- C. Water System Improvement Program: Mr. Jensen reported that a system shutdown is in progress with the Crystal Springs Bypass tunnel and it is going well. As reported by Mr. Harrington, the Calaveras Dam EIR certification is scheduled for January 27th.
- D. Announcements: Mr. Jensen reminded members of the Board of their requirement to file their Conflict of Interest Form 700 by April 1, 2011.

11. Directors' Discussion:

Director Pierce thanked the Board for their vote of confidence in her as Chair, and thanked John Fannon for his leadership.

Director Swegles noted that his absence in the past several meetings has been due to chemo treatments, and he is happy to report that he is now in remission.

Director Fergusson reported that the progress being made in Menlo Park on the Bay Division Tunnel and Pipeline #5 project is very exciting to watch. Despite the grief of road closures and heavy construction, it is reassuring to see tangible progress being made.

Director Breault commented that his vote against Item #9B is not an indication of his lack of support or respect for the work that the CEO and the Water Supply Management staff does. It is based on the budget issues that we have at the local, regional, state and federal level. He expressed his high respect and appreciation of the work the CEO and the Water Supply Management staff does.

Director Quirk supported Director Breault's comments, and stated his full confidence that the CEO will come back with a workable alternative.

Mr. Jensen thanked the Board for their comments. He said that recent media reports sighted public agency benefit costs in San Mateo County increasing by a factor of three over the last ten years. He was pleased to report that by comparison BAWSCA's benefits costs have increased only 75% over the last seven years since the agency was formed.

12. Date, Time and Location of Next Meeting: The next meeting is scheduled on March 17, 2010, in the Wind Room, Foster City Community Center.

13. Adjournment: The meeting was adjourned at 9:04 pm.

Respectfully submitted,

Arthur R. Jensen,
Chief Executive Officer

ARJ/le

Attachments: 1) Attendance Roster

BAY AREA WATER SUPPLY AND CONSERVATION AGENCY
Board of Directors Meeting
January 20, 2011

Attendance Roster

Present:

Robert Anderson	Purissima Hills Water District
Cyril Bologoff	City of Brisbane
Randy Breault	Guadalupe Valley Water District
Tom Chambers	Westborough Water District
Ken Coverdell	Coastside County Water District
John Fannon	Town of Hillsborough
Kelly Fergusson	City of Menlo Park
Armando Gomez	City of Milpitas
Michael Guingona	City of Daly City
Rob Guzzetta	California Water Service Company
Larry Klein	City of Palo Alto
Marty Laporte	Stanford University
Patricia Mahan	City of Santa Clara
Irene O'Connell	City of San Bruno
Rosalie O'Mahony	City of Burlingame
Matthew Pear	City of Mountain View
Barbara Pierce	City of Redwood City
Tom Piccolotti	North Coast County Water District
Dan Quigg	City of Millbrae
Bill Quirk	City of Hayward
Ron Swegles	City of Sunnyvale
John Weed	Alameda County Water District

Absent:

Ruben Abrica	City of East Palo Alto
Chuck Reed	City of San Jose
Louis Vella	Mid-Peninsula Water District
Rick Wykoff	City of Foster City