

**BAY AREA WATER SUPPLY AND CONSERVATION AGENCY
BOARD OF DIRECTORS MEETING
September 17, 2009 – 7 p.m.
Foster City Community Building, Foster City CA**

MINUTES

1. Call to Order/Pledge of Allegiance/Roll Call – 7:05 pm

BAWSCA Vice-Chair, Barbara Pierce, presiding in Chair Fannon's absence, called the meeting to order and led the salute of the flag. Art Jensen, called the roll. Nineteen (19) members of the board were present, constituting a quorum. A list of directors present (19) and absent (7) is attached.

2. Comments by the Chair: Vice-Chair Pierce noted the aggressive and vitally important workplan plan for FY 2009-10 adopted by the BAWSCA board in May. The board will be presented with the chart Mr. Jensen previously brought to the Board in May and July illustrating the significant activities that will help communities of member agencies live within the limited water supplies currently available, develop new reliable water supplies and allocate water supplies during drought shortages. BAWSCA has come a long way since it was formed in 2003, and the continued attention of the board members, member agencies, elected officials, and the agency's natural allies is critical to reach BAWSCA's goals.

BAWSCA is faced with the challenge to establish greater water supply reliability for its constituents to offset the limitations that have been imposed unilaterally by San Francisco, and the additional pressure by the State for a statewide reduction of water consumption. It will require creativity, persistence, and single-minded attention to reach BAWSCA's goals within the designated timeline.

The board will consider a recommendation to authorize the negotiation and execution of a contract with a firm that will help develop a long-term reliable water supply strategy, an effort that has been urged by Director Wykoff and others on numerous occasions. The board will also consider authorizing the negotiation and execution of a professional services contract to develop a water conservation monitoring and reporting system.

3. Board Policy Committee Report: Director Fergusson reported that the Board Policy Committee met on August 12th, and discussed the purpose and need for the long-term reliable water supply strategy, as well as the approach and the process for moving forward with the professional services contract. The committee supported the project, the approach and the recommended board action.

Director Pear clarified his comments noted on the Oct. 12th meeting regarding water supply. He believes that the amount of the water savings gained from conservation efforts will not fill the gap between the water supply needs and the water supply limitation that has been put upon the member agencies. It is important for BAWSCA to pursue, in addition to

conservation, the proposed water supply strategy that will determine where future water supplies will come from.

4. Chief Executive Officer's Reports:

- A. New Water Supply Agreement: BAWSCA's administrative activities include completing cost allocation and accounting reviews for the past few years under the old contract and initiating tasks required by the new agreement. Both BAWSCA and San Francisco have developed checklists of activities that must be completed to administer the new agreement.

Director O'Mahony asked who watches to see that San Francisco charges the wholesale customers only the costs they should be allocated for the services they receive. Art explained that both the old and new agreement require independent outside compliance audits. In addition, BAWSCA reviews SFPUC's accounting reports and the annual audit each fiscal year. Irregularities and questions that cannot be resolved can, and on occasion have been pursued through the arbitration provisions contained in the agreement.

B. Pending Legislation

1. Delta Water Legislation: The legislature recently combined five separate bills on State water matters into two pieces of legislation. The legislation addresses new water conservation requirements, Delta improvements, water supply improvements, financing and other issues.

Mr. Jensen reported that Some BAWSCA member agencies rely on the Delta for significant portions of their water supplies. Ensuring that the Delta is a reliable source of water for those agencies takes pressure off the Hetch Hetchy system, and in that way benefits all of San Francisco's customers.

Projects and activities being considered by the legislature will cost many billions of dollars, and stakeholders are concerned about whether costs will be allocated fairly. The legislation is very complex, and difficult to track, as changes are being made hourly. Legal counsel will support staff in reviewing how the legislation might affect BAWSCA member agencies, and in proposing or supporting changes to protect their interests.

Mr. Jensen reported the environmental groups have been divided on the legislation.

2. SB 407 (Padilla) Plumbing Retrofit: This legislation was originally opposed by the real estate industry, which was concerned that transaction delays could result from the bill's requirement to retrofit property with water-efficient fixtures at the time of resale. The bill was amended to require retrofitting by specified future dates, and the real estate industry's opposition has been removed. The bill now cites specific dates for the completion of plumbing retrofits for single-family properties and multi-family properties. Retrofits not completed by 2017 are to be disclosed at the time of sale or transfer of the property. The legislation is enrolled and is waiting for the Governor's signature.

- C. Water System Improvement Program – Update: Nicole Sandkulla reported that the SFPUC adopted the proposed changes to the scope, schedule and budget of the Water

System Improvement Program (WSIP) on July 28th. BAWSCA recommended three actions, which the commission included in its formal action to approve the program changes. The first recommendation is to perform a new analysis of the projects to confirm that the revised program continues to meet the level of service goals (LOS) established in 2005. The second recommendation is to identify the steps being taken to mitigate potential delays during the construction phase. The third recommendation is to report specific information about construction cost estimates and construction contract awards.

The SFPUC has submitted a notice of change to the State as required by AB1823(Papan-2002) and AB2437(Ruskin-2008).

The SFPUC also submitted the required annual report to the State on the status of the program. The report shows the program to be on schedule. Ms. Sandkulla noted that while the report is required to present progress made during the prior fiscal year, the report submitted reflects the updated schedule scope and budget that were adopted in July. BAWSCA will be reviewing these documents and submitting comments to the State as appropriate

The SFPUC's WSIP quarterly progress report shows the planned vs. actual progress to be on target, based on the program's revised schedule. The completion date for the entire program is December 2015.

Ms. Sandkulla explained that the overall budget of \$3.5 B shown on the chart presented to the board reflects the costs associated with the regional program that member agencies are responsible for in addition to the financing cost. The \$4.3 B program cost reflects the cost for the regional and local programs, as well as financing costs. Director Guzzetta asked that future reports show information consistent with prior reports.

D. BAWSCA Report on Comparison of SFPUC Contract Awards to Engineer's Estimates:

Ms. Sandkulla reported that the SFPUC's contract awards continue to be lower than engineers' estimates. Awards have typically been 20%-40% under the engineer's estimates which reflects the current highly competitive construction environment that other Bay Area agencies are experiencing. The SFPUC has received an improved number of bids, with two projects receiving up to nine and ten bids. BAWSCA will continue to monitor these activities.

Director Pear asked how changes in the program specifications, such as changes in the grade of materials, are followed. Ms. Sandkulla explained that BAWSCA's team of engineers helps monitor that aspect in different phases of the projects. Project designs at 35% completion are compared with the original project specifications that went through the Environmental Review Process. The expected Level of Service goals are also reviewed to confirm that no changes adversely impact the resulting LOS goal for the project.

Director Fergusson asked how many more contracts will be signed and awarded in the next 12-18 months. Ms. Sandkulla noted that larger projects such as the Bay Division Tunnel and Pipeline will be going out for bids soon. The Irvington Tunnel, Sunol

Water Filtration Plant, and the Calaveras Dam Replacement projects are moving forward at this time.

Director Guzzetta noted that although the current low construction bids save rate payers money, he questioned whether the savings result from lower quality materials or work. He recommended on-site inspection and quality control processes be put in place to ensure that the quality of project specifications are maintained. He also recommended having a standard format for presenting construction costs as well as financing costs, since that is ultimately what the wholesale customers will pay for.

Director Weed recommended a periodic report on the schedule for bond issuances, and a comparison of the interest rates obtained to the interest rates originally expected.

5. **SFPUC Report:** Michael Carlin addressed the BAWSCA board on behalf of Ed Harrington who was on vacation. Mr. Carlin reported that the SFPUC's bond sales in August and September were highly successful in achieving the lowest interest rates, which, over the 30-year life of the bonds, will bring a \$58 M savings.

The Bay Division Pipeline #5 project received multiple construction bids below \$61 million in comparison to the engineer's estimate of \$98 million. With numerous projects going out for bid, the SFPUC hopes the current competitive bidding environment continues.

The design phase on the Calaveras Dam project is 95% complete, with its environmental review and permitting process being carefully done to mitigate aspects of the project related to Alameda Creek fisheries. The SFPUC appreciates the support and continued patience of the BAWSCA member agencies.

The SFPUC is working with a construction management firm to track change orders to ensure quality construction and that program goals are met within budget and schedule. An agenda item on the September 22nd SFPUC meeting addresses the commissioners' concerns with change orders and change order history.

Mr. Carlin introduced David Briggs, SFPUC Division Manager, who has been working on the shutdown schedule for the WSIP, to ensure water reliability throughout the construction of the system. The shutdown schedule identifies when existing facilities will need to be temporarily taken out of service so that newly constructed facilities can be connected to the system.

Mr. Briggs reported that no interruptions to water services are expected, and minimal variations to water quality are anticipated during the implementation of the WSIP. The SFPUC has a proactive outreach program to minimize the impacts to the communities and residents living close to the construction areas.

Coordination with the WSIP Management team and the Hetch Hetchy Operations team is ongoing. Hypothetical situations are reviewed and solutions evaluated to prepare contingency planning prior to construction. A part of the contingency planning includes coordinating maintenance schedules with member agencies and other water suppliers, such as the Santa Clara Valley Water District (SCVWD) and, potentially, the East Bay Municipal Utility District (EBMUD).

Preventative maintenance of the system is a priority to ensure that existing facilities are as reliable as possible before shutdown periods. The SFPUC is also committed to providing advanced notification on water quality changes.

Considerable shutdowns taking place between now and 2012 include the six week shutdown of the Coast Range Tunnel between January and February 2010, the three-week shutdown of Crystal Springs Bypass Tunnel in 2011, and the shutdown of two local water treatment plants at the end of 2011 and beginning of 2012. The system will be fully operational during the shutdowns.

To maintain a proactive outreach to the public affected by construction activities, each construction site will have a resident engineer, a description of the project, its duration, a contact person and a phone number. Regional communication centers at four locations where construction activities are taking place will begin operation in October. Each center will be staffed by Public Relations specialists, and will have a communication hotline number that will be staffed 24/7.

The SFPUC website will also have a customized link to each city with information on construction activities. These pages will be populated with construction details, duration, purpose of the project, and other relevant information to each community.

Some examples of the sites for which the SFPUC is addressing potential construction issues are Sawyer Camp Trail in San Mateo, Crystal Springs Bypass Tunnel along Polhemus Road, areas along El Camino Real in Hillsborough, Sullivan Ave. in Daly City, the Bay Division Pipeline right-of-way in Redwood City and Fremont, and the Irvington Portal in Fremont.

The El Camino Real in Hillsborough will have pockets of construction that will have traffic impacts. The SFPUC is actively working with the Town of Hillsborough, and the cities of Millbrae, Burlingame and South San Francisco to limit lane closures and schedules.

Director Fergusson asked how the Bay Division Project would impact East Palo Alto and Menlo Park. Director Briggs noted that the impacts will vary for different areas. The installation of the pipeline will be relatively quick, with the duration being as short as three weeks.

Most of the construction activity for the Crystal Springs Bypass Tunnel along Polhemus Road will be below ground, with the staging area on a location that is owned by the PUC. Tunnel construction activities will be largely unnoticed by the public.

The release of the Environmental Impact Reports (EIR) for the Calaveras Dam and the Crystal Springs/San Andreas Transmission Upgrade are expected in October. Also in October, there will be media coverage for the anniversary of the Loma Prieta earthquake.

6. Public Comments: Public comments were given by Linda Corwin of Citizens Concerned About Chloramine (CCAC), Wynn Greich of Alternative Technology of Water Nationally (ATOWN), Claudette Main of CCAC, and Peter Drekmeier of Tuolumne River Trust.

7. Special Reports

A. Water Conservation Implementation Plan:

Status of the Water Conservation Implementation Plan: Nicole Sandkulla reported that the Water Conservation Implementation Plan (WCIP) is complete, and will be available on September 21st. The final results are slightly different from the preliminary results for the number of High Efficiency Toilet (HET) Rebates. Ms. Sandkulla reported that further analysis was done to validate the feasibility of the original target. As a result, the target was revised to better reflect the number of toilet replacements achieved by other aggressive programs.

The resulting water savings are reduced but are sufficient to balance available supplies with projected needs until 2018. It is however, a delicate balance subject to uncertainties such as the reliability of supplies from the Delta, and the reliability of local groundwater supplies. The situation requires close monitoring. BAWSCA is actively working with agency staff in monitoring the water supply balance.

The reduction in the number of toilet replacements reduces both projected water savings and the projected cost of rebates. The cost of rebates is reduced by 20%. The total cost for the combination of savings from the 2004 commitments and the WCIP is \$88M between now and 2018. The Final WCIP report will be distributed to member agency staff, and the executive summary will be distributed to the board.

Execution of the WCIP will include implementation of the monitoring and reporting system, a key recommendation out of the WCIP and the workgroup, to adaptively manage and monitor the savings. The reporting and monitoring system is on the agenda for board action. Regional conservation programs that will be implemented along with the HET program include the residential landscape classes, Washing Machine Rebate Program, New Building Indoor Water Efficiency Regulation, and the New Building Landscape Water Efficiency Regulation.

Director Swegles noted Sunnyvale's installation of water submeters (on individual mobile homes) which provide the water customers a cost reduction, and generate water conservation savings.

Director O'Mahony stated that future conservation programs should be fair to all agencies, including those that have maintained low water use.

Ms. Sandkulla noted that implementation of the WCIP will be consistent with the guidelines and principles set forth by the board. The costs of conservation programs are applied to participating agencies who receive the benefits. Programs with benefits across the region, such as the Landscape Education Program, are portioned as part of the annual budget.

Director Coverdell asked whether the workgroup has considered a landscape rebate program similar to what the City of Palo Alto is implementing, and whether exterior water use has more conservation opportunities than the HET. Ms. Sandkulla reported

that the workgroup examined Palo Alto's program and found it effective for Palo Alto. However, for regional application the group found other programs that should be implemented right away. BAWSCA will increase the residential education program to inform water customers of efficient outdoor water use, and expand the program to target local landscape services. The outdoor landscape ordinance also addresses landscape water use efficiency, but does not, itself, call for landscape rebate programs.

Director Weed suggested that \$5 M/mgd in water capacity can build a desalination plant and its necessary distribution components to provide water supply. Ms. Sandkulla stated that desalination fits within the long range reliable water supply strategy, which looks at beyond near term issues. The WCIP is designed to address how we can reliably meet water needs for the next 10-years.

Director Quirk asked whether the workgroup looked at the potential savings from re-circulating pumps on a water heater. Ms. Sandkulla reported that the workgroup did, examine hot water recirculation systems, and found them less cost-effective than the recommended programs. All potential measures will remain on the table for future consideration.

High-Efficiency Toilet Rebate Program – Approach for meeting high volume of replacement: Ms. Sandkulla reported that the new target for the HET program is 12,400/year for the region served by BAWSCA member agencies. Of that, 6,200/year is the target for the BAWSCA program. This is a 60% reduction from the original target number, which was further analyzed to get evidential support. The new target translates to 8.4mgd in 2018, as opposed to 10.4mgd.

In response to Director Pierce, Ms. Sandkulla clarified that the monitoring and reporting system will help calculate and determine whether BAWSCA member agencies are making progress towards meeting the water savings goal.

To meet the HET target, BAWSCA is increasing the general public awareness about the program by distributing information materials in the stores, libraries, city events, and through organizations like the Tuolumne River Trust. There will be outreach to the plumbing and real estate professionals, increased media presence via TV and radio, and a consideration of a "Give-away" event in the spring. An intern will be hired to support the staff with the activities.

The current HET program is at approximately 60% of the July and August targets.

Board members offered suggestions including working with the Try-County Apartment Association, contacting Comcast, considering multi-lingual media to reach non-english speaking population, and looking at an organization called Rebuilding Together, which retrofits homes in low-income areas.

Mr. Jensen and Ms. Sandkulla reported that initial contacts with Rebuilding Together and the plumbers union identified partnership opportunities. BAWSCA will remain in communication with them to ensure that efforts are synchronized.

Indoor and Outdoor Conservation Ordinances – Progress Report: Anona Dutton provided a status report on the development of the Indoor and Outdoor ordinances. BAWSCA's member agencies identified the ordinances as key mechanisms by which

they can stay collectively below San Francisco's interim supply limitation of 184mgd. The ordinances can also help in narrowing the supply gap out to 2035 and beyond.

Legal and regulatory drivers for the ordinances are local and state regulations that are in development or have been passed. They include AB 1881, the 2008 California Green Building Standards Code, SB 407, plumbing codes, and local ordinances for indoor water use. The indoor and outdoor ordinances BAWSCA is developing will provide a mechanism by which member agencies can comply with these regulations.

The goal is to produce template ordinances for both indoor and outdoor water use efficiency. The ordinances, if adopted by the local agency, would apply, at a minimum, to all new development. They will be designed to achieve a target water savings of 20% indoor, and 25% outdoor, while maintaining consistency with, and satisfying requirements of, existing regulations.

BAWSCA has been working with a workgroup comprising staff members from member agencies and legal counsel. To ensure that efforts are well-coordinated, the workgroup also involves county and city planning representatives as well as a staff member from the Santa Clara Valley Water District (SCVWD).

Ms. Dutton noted that the current regulations on which the ordinances are being modeled have gone through extensive stakeholder processes. Nonetheless, each agency would necessarily follow its own stakeholder process during consideration and adoption and implementation of the ordinances.

Member agencies have engaged their local planning departments and city attorneys during the development of the ordinances to ensure that everyone's input has been considered. A second phase of stakeholder outreach process will require member agency staff to contact local groups who will want to be involved in the process.

Ms. Dutton reported that the schedule is aggressive. Under State law, agencies must adopt water efficiency ordinances by the end of the calendar year. The summer months were dedicated to research and analysis for the development of the ordinances. It will be followed by agency and stakeholder input in early Fall, so that a draft ordinance will be available for review in the October/November months, and the adoption process can begin in December.

The indoor ordinance will apply to all new development and selected re-models. It will be structured as a simple checklist to facilitate ease for both the applicant and reviewer. The parameters will include common water fixtures in the residential and commercial sectors. The efficiency standards are designed to achieve the target water savings, have substantiated basis for development, and are supported by 3rd party verification.

The outdoor ordinance will apply to landscape of a certain size at all new development and select landscape re-models. It will be structured as a simple checklist that will include a water budget option and a requirement for the applicant to submit a landscape plan. The parameters are designed to achieve target water savings and will include turf area limits, standards and specifications setting in terms of efficiency of the irrigation system, soil management and use of water efficient plants.

Ms. Dutton noted that the workgroup relied heavily on AB 1881 to ensure that the parameters are as effective, if not better, than the State's model ordinance.

BAWSCA will continue to work with the workgroup, and report back to both the Board Policy Committee and the Board in October and November to provide a progress report.

Director Swegles noted that manufactured homes are controlled by the State rather than by cities, and therefore are not always subject to local ordinances.

8. Action Calendar:

- A. Authorization to Negotiate and Execute a Professional Services Agreement with the Consultant Selected to do the Scoping of the Long-Term Reliable Water Supply Strategy: Mr. Jensen noted that the scoping for the Long-Term Reliable Water Supply Strategy (RWSS) is the first step in developing the plan that will find long term reliable water supply solutions.

Phase I of the study achieves four results. The first is to develop a clear statement of the purpose and the need for the strategy that can be referred to throughout study and implementation. The second result is to develop screening and evaluation criteria to be used in Phase II of the study. The third result is to define the range of water supply alternatives to be evaluated, and the fourth result is to identify the schedule and cost of Phase II of the study.

Phase I will be completed in time for the FY 2010-11 budget development, and Phase II is anticipated to begin on July 1, 2010. BAWSCA intends to use the same consultants, Camp Dresser McGee, for Phase II, subject to acceptable performance.

The board is asked to authorize the CEO/General Manager to negotiate and execute a professional services agreement with CDM for an amount not to exceed \$125,000. The cost associated with the scoping phase is \$100,000. The remaining \$25,000 could be used at the CEO/General Manager's discretion to towards additional work during Phase I provided it brings value to the customers. The use of any of the \$25,000 would require a formal contract amendment with CDM, and would be reported to the Board Policy Committee and the Board.

M/S/C (Swegles/Anderson/Unanimous) That the board authorize the CEO/General Manager to negotiate and execute a professional services agreement with the consultant selected to do the scoping of the Long-Term Reliable Water Supply Strategy.

- B. Authorization to Negotiate and Execute a Professional Services Agreement with Brown & Caldwell to Develop the Water Conservation Monitoring and Reporting System:

Mr. Jensen reported that a recommendation out of the water conservation workgroup was to develop a system to monitor and track conservation efforts administered by BAWSCA and by individual agencies. The monitoring and reporting system will have the ability to help agencies monitor the progress of conservation programs including the activity level, progress against goal, costs, and estimated savings.

The California Urban Water Conservation Council (CUWCC) is in the process of developing a similar tracking mechanism, and there is the question of whether it would be a wise investment for BAWSCA to develop a monitoring system.

Mr. Jensen explained that the system being developed by CUWCC is designed to track the progress of their Best Management Practices (BMP). The monitoring system being developed by BAWSCA will track a broader range of conservation activities than the limited number of BMP's.

Director Abrica asked what the function of the workgroup is and whether it is to ensure that programs are working. He commented that an MRS will compare agencies based on who is doing more or less of a given program.

Mr. Jensen stated that the workgroup advises BAWSCA on the WCIP. The MRS is intended to assist agencies meet their supply needs based on the data it collects. It is strictly a reporting system to monitor the effectiveness, or ineffectiveness, of a program. It will provide information on overall activities to identify savings and costs, show progress being made towards the target water savings, and provide information agencies need to complete Urban Water Management Plans (UWMP).

Brown & Caldwell (B&C) was selected to develop the monitoring system because of their familiarity with the water demand model, expertise in water conservation implementation and development of customized web-accessible databases and reporting programs.

The contract with B&C is for an amount not to exceed \$175,000. The system will be developed in FY 2009-10. Additional budget amounts would be requested in FY 2010-11 to cover agency training, and technical maintenance.

M/S/C (Pear/Swegles/Unanimous) that the board authorize the CEO/General Manager to negotiate and execute a professional services agreement with Brown & Caldwell to develop the Water Conservation Monitoring and Reporting System

9. Consent Calendar:

M/S/C (O'Mahony/O'Connell/Unanimous) that the Pre-Audit Budget Status Report for period ending June 30, 2009 and the Monthly Investment Report for period ending August 31, 2009 be received and filed, and that a 48-month Copier Lease Agreement with Toshiba be authorized for execution.

Agenda item #9-A was acted on separately from agenda items #9-B, C and D.

M/S/C (Fergusson/O'Connell/Swegles, Guingona, Pierce Abstained) that the Minutes of the July 16, 2009 Board Meeting be approved and filed.

10. Adjournment to Closed Session: The meeting was adjourned to closed session at 9:25pm.

11. Re-convenement to Open Session: Open session was reconvened at 9:35pm. Director Fergusson reported that the board acknowledged the Board Policy Committee's positive review of the CEO/General Manager's performance. The Board appreciated and honored the CEO's request that no increase in compensation be awarded this year out of consideration for the challenging economic times impacting member agencies and their

water customers. The CEO thanked the board for its support and noted it was a privilege to serve them during the past year, with its great challenges and significant achievements.

- 12. Directors' Discussion:** Director Weed announced that the Association of California Water Agencies (ACWA) Region 5 will have a reception on October 1st followed by a meeting to discuss Delta issues.
- 13. Adjournment:** The meeting was adjourned at 9:38pm.
- 14. Date, Time and Location of Next Meeting:** The next meeting is scheduled for November 19, 2009, in the Wind Room, Foster City Community Center.

Respectfully submitted,

Arthur R. Jensen,
Chief Executive Officer/General Manager and Secretary

ARJ/le

Attachments: 1) Attendance Roster

BAY AREA WATER SUPPLY AND CONSERVATION AGENCY
Board of Directors Meeting
September 17, 2009

Attendance Roster

Present:

Ruben Abrica	City of East Palo Alto
Robert Anderson	Purissima Hills Water District
Cyril Bologoff	City of Brisbane
Ken Coverdell	Coastside County Water District
Robert Craig	Westborough Water District
Kelly Fergusson	City of Menlo Park
Mike Goff	Stanford University
Michael Guingona	City of Daly City
Rob Guzzetta	California Water Service Company
Irene O'Connell	City of San Bruno
Rosalie O'Mahony	City of Burlingame
Matthew Pear	City of Mountain View
Tom Piccolotti	North Coast County Water District
Barbara Pierce	City of Redwood City
Dan Quigg	City of Millbrae
Bill Quirk	City of Hayward
Ron Swegles	City of Sunnyvale
Louis Vella	Mid-Peninsula Water District
John Weed	Alameda County Water District

Absent:

Randy Breault	Guadalupe Valley Water District
John Fannon	Town of Hillsborough
Armando Gomez	City of Milpitas
Larry Klein	City of Palo Alto
Patricia Mahan	City of Santa Clara
Chuck Reed	City of San Jose
Rick Wykoff	City of Foster City