

**BAY AREA WATER SUPPLY AND CONSERVATION AGENCY  
SPECIAL BOARD POLICY COMMITTEE**

**September 7, 2021 – 1:30 p.m.**

**Zoom Video Conference**

**DUE TO COVID-19, THIS MEETING WAS CONDUCTED AS A TELECONFERENCE PURSUANT TO THE PROVISIONS OF THE GOVERNOR'S EXECUTIVE ORDERS N-25-20 AND N-29-20, WHICH SUSPEND CERTAIN REQUIREMENTS OF THE RALPH M. BROWN ACT.**

<b>MINUTES</b>
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1. **Call to Order:** Committee Chair, Tom Zigterman, called the meeting to order at 1:35 pm. A list of Committee members who were present (9), absent (1) and other attendees is attached.

The Committee took the following action and discussed the following topics.

2. **Call to Order:** Committee Chair, Tom Zigterman, called the meeting to order at 1:35 pm. A list of Committee members who were present (9), absent (1) and other attendees is attached.

The Committee took the following action and discussed the following topics:

3. **Comments by Committee Chair:** Committee Chair Zigterman welcomed and thanked members of the Committee for attending the Special meeting. He reviewed the general procedures for conducting the meeting virtually to ensure efficiency in completing the necessary business.

Chair Zigterman welcomed Director Hardy as a new member of the Committee. He noted the three actions requested of the Committee which will be done by roll call vote, and two informational reports for discussion by the Committee from the Board Chair and CEO/General Manager.

The Committee's consideration of the action items and reports continue to be critically important to the Agency's ability to ensure a reliable supply of high-quality water at a fair price.

4. **Public Comments:** Public comment on items not included on the agenda was made by Lilian Koenig.
5. **Special Report:** SFPUC Assistant General Manager for Water Enterprise, Steve Ritchie, provided a report on current water supply conditions and updates on the curtailment orders issued by the State Water Resources Control Board (State Water Board).

As of August 30<sup>th</sup>, Hetch Hetchy was at 74% capacity and total system storage was at 69% capacity; both below average at this time of the year. Mr. Ritchie noted that we are in a statewide drought with precipitation upcountry and in the Bay Area well below historical averages.

Total system deliveries have decreased in comparison to 2020, 2019 and the 5-year average, which demonstrates water customers' response to the call for water use

reduction. In comparison to 2020 water use, the Regional Water System water use reduction for the period of July 1<sup>st</sup> to August 31<sup>st</sup> shows a combined 7.5% water use reduction by SF Retail Customers and Wholesale Customers. This is half of the Governor's call for a 15% voluntary water use reduction against 2020 levels.

On June 15<sup>th</sup> the State Water Board issued notices of water unavailability to all post-1914 appropriative water right holders in the Delta watershed.

On July 23<sup>rd</sup>, the State Water Board released a draft emergency water right curtailment and associated water use reporting requirements for water diverters. The regulations include:

- Curtailment of all diversions such that full natural flow is uninterrupted. This means that agencies that received curtailment orders would not be able to divert any water.
- Initiation and suspension of any curtailments based on current information regarding a diverter's supplies and demands. The State intends to keep track of water activities in the state.
- The curtailment will be in place for up to one-year, but could be repealed if conditions improve.

Additionally, on July 23<sup>rd</sup>, the State Water Board issued notices of water unavailability applicable to the SFPUC for its points of diversion in the Tuolumne River watershed. On August 3<sup>rd</sup>, the State Water Board adopted the emergency regulations and on August 19<sup>th</sup>, the State Office of Administrative Law approved the regulations and filed them with the Secretary of State. On August 20<sup>th</sup>, San Francisco was issued curtailment orders applicable to seven points of diversions, including the Regional Water System's main reservoirs of Eleanor, Cherry, and Hetch Hetchy.

The SFPUC has been releasing water above full natural flow to meet instream flow requirements and provide for rafting obligations with the Stanislaus National Forest, while generating obligated hydropower. Water released above full natural flow has been credited to the Water Bank which is not affected under a curtailment order because the order does not affect previously stored water.

The SFPUC will offset Tuolumne curtailment requirements with releases of stored water from Cherry and Eleanor, while continuing to divert available water into Hetch Hetchy Reservoir.

The State Board's notices provide for the request for exceptions to curtailment for Non-Consumptive Uses, Human Health and Safety, and Alternative Water Sharing Agreements.

A brief report (e.g., certificate) indicating compliance with the curtailment order was due to the State Board by September 3<sup>rd</sup>. A form noticing that an exception request(s) would be made, or would be possible during the course of the coming fiscal year, are due to the State Board by September 10<sup>th</sup>. When and if an exception is formally requested, additional supporting data would be required. The SFPUC expects to make requests under specific categories for different situations including non-consumptive use on diversions for the Moccasin Fish Hatchery, and human health and safety for the Regional Water System customers that meet the use-per-day requirement.

SFPUC filed its Certificate of Compliance on September 2<sup>nd</sup>. Additionally, and through the San Joaquin Tributaries Authority, in which San Francisco is a member of, a lawsuit has been filed against the underlying regulations.

As required by the curtailment order, the SFPUC will begin filing monthly reports accounting for Tuolumne releases from Cherry and Eleanor Reservoirs and diversions to Hetch Hetchy Reservoir to demonstrate compliance. If dry conditions continue, SFPUC will take additional actions regarding reductions in available water supply in January 2022, potentially including declaring a water supply emergency.

In response to questions from members of the Committee, Mr. Ritchie confirmed that the earliest SFPUC would declare a water supply emergency would likely be in January 2022. Such an action would be deemed appropriate by the SFPUC if dry conditions persist. Mr. Ritchie reiterated that in accordance with requirements of the curtailment order, the SFPUC must declare a state of emergency under the water code in order to request exemptions. Mr. Ritchie also indicated that coupled with the declaration of a water supply emergency, the SFPUC would put in place mandatory obligations, including mandatory rationing, for San Francisco and the wholesale customers, in keeping with the process detailed under the Water Supply Agreement. Additionally, the Governor could potentially issue another Executive Order for mandatory water use reductions throughout the state which could impact SFPUC actions.

Mr. Ritchie stated that for the wholesale customers' planning purposes for messaging to their water customers, a mandatory 10% - 20% water use reduction from 2020 levels could be expected if SFPUC declares an emergency drought situation later this year. SFPUC will closely monitor the situation to determine the best course of action.

Public comments were provided by Peter Drekmeier and Blair Beekman

**6. Consent Calendar:** Approval of Minutes from the June 9, 2021 meeting.

Public comments were made by Blair Beekman.

**Director Cormack made a motion, seconded by Director Larsson, that the minutes of the June 9, 2021 Board Policy Committee meeting be approved.**

**The motion carried unanimously by roll call.**

**5. Action Calendar:**

A. Establishing a Debt Management Policy: Christina Tang, BAWSCA Finance Manager, reported that as part of the efforts to refund its Bond Series 2013A, BAWSCA needs to establish a Debt Management Policy to comply with Government Code section 8855(i), which went into effect January 1, 2017. The draft policy was prepared by BAWSCA's municipal advisor, KNN Public Finance, in a conventional format to meet the following objectives:

- Guide and regulate BAWSCA's issuance of debt;
- Protect credit rating and minimize borrowing costs; and
- Incorporate best practices into debt administration.

The draft policy was previously presented to the Board and has been modified to reflect the comments received at the July Board meeting. A clean and redlined version were included as Attachments 1 and 2 of the staff report.

There were no questions or comments from members of the Committee.

Public comments were provided by Blaire Beekman.

**Director Wood made a motion, seconded by Director Chambers, that the Committee recommend Board adoption of the proposed Debt Management Policy.**

**The motion carried unanimously by roll call vote.**

- B. Authorization of BAWSCA's Issuance of Refunding Revenue Bonds in an Aggregate Principal Amount Not-To-Exceed \$180 Million, Including Authorizing the forms of and Directing the Execution of the Related Documents: Ms. Tang reported on BAWSCA's continuing efforts to refund BAWSCA's 2013A bonds. She introduced BAWSCA's financing team who were present to answer the Committee's questions: Dan Cox and David Brodsly from KNN Public Finance; Steven Spitz from Orrick; Chris Higgins from Goldman Sachs, BAWSCA's Senior Underwriter; and Allison Schutte, BAWSCA's legal counsel.

The team has prepared a bond resolution that requires Board consideration and approval to authorize the issuance of Refunding Revenue Bonds to refund the callable portion of BAWSCA's 2013A bonds.

The proposed Board action requires the expected Net Present Value (NPV) savings, after costs, to be at least \$20 M in order for staff to have the authorization to complete the refunding. Based on the minimum savings threshold, the average annual savings is approximately \$2M after bond settlement. The estimated costs of issuance is up to \$1.2M including both contingent and non-contingent costs. The proposed not-to-exceed principal amount of \$180M is set conservatively high enough to accommodate flexibility to pursue an advance refunding in a highly unlikely event that it becomes available and/or proves to be more economical.

The resolution also authorizes execution of financing documents that include:

1. Second Supplemental Revenue Bond Indenture
2. Contract of Purchase
3. Continuing Disclosure Certificate
4. Escrow Agreement
5. Preliminary Official Statement

A description of each document was included in the staff report along with a copy of each document as attachments.

Based on current market conditions, a tax-exempt forward delivery refunding continues to be determined as most economical. Key terms presented to the Board in July remain the same. The method of sale will be a negotiated sale with a final maturity date of October 1, 2034, the same maturity as the 2013A and 2013B bonds. The stabilization fund requirement remains at 50% of maximum annual debt service. This is determined as most cost effective by the team. Given the lower debt service, the stabilization fund requirement is estimated to be reduced by up to \$1.1 million. This reduction amount and a reasonable contribution from the current

excess stabilization fund will be used to pay down the principal amount of the refunding bonds.

In response to Board feedback, BAWSCA evaluated the consideration of a “Green” Designation”. Staff’s analysis recommends execution for the refunding as a single series without a green designation. Green designation provides no assurance of financial benefits, and could add an additional non-contingent cost of \$20K-\$25K for the green verification process that BAWSCA would be required to engage in. There is minimal possibility to warrant a green designation for all refunding bonds, and lastly, there could be a delay in the bond sale which would expose the refunding to additional market risks.

With the Committee’s actions, the Board will be asked to authorize the issuance of the bonds and approve the bond documents at its September meeting. The credit rating process, bond pricing, and document closing will take place between September and November 2021, based on a tax-exempt forward refunding. The bond settlement is expected in January 2023.

Ms. Sandkulla expressed her confidence on the work Ms. Tang and the finance team has done, and looked forward to hearing the Committee’s discussions.

Legal Counsel, Allison Schutte, supports the work as well.

In response to questions from members of the Committee, the finance team provided the following clarifications.

The adoption of the resolution authorizes BAWSCA to proceed with the issuance and completion of the refunding efforts given that all criteria within the resolution are met. BAWSCA will apply for the credit ratings in September and Goldman Sachs will price the bonds and market the bonds to investors. BAWSCA will report the pricing to the Board for its information, with no further Board actions needed.

Mr. Cox explained that while the bonds will technically be a public offering, forward delivery refunding are likely purchased by institutional investors because of the requirement from investors to enter into a contract with the underwriters. The agreement obligates the investors to deliver the funds at the time of settlement. The investors are reputable institutions with established relationships with Goldman Sachs. Based on the current market, there may be more orders than bonds which may allow leverage to further tighten pricing, but the end result would be an equal buy and sell.

Ms. Tang stated that based on a tax-exempt forward delivery refunding, Attachment 1 of the staff report includes an Estimated Principal of \$143M. The Not-To-Exceed amount of \$180M represent an alternative method should market conditions change and a taxable advance refunding becomes more economical for BAWSCA. Inclusion of this alternative method in the Resolution provides staff the flexibility to proceed with completion of the bond under these conditions without having to go back to the Board.

Mr. Spitz explained that the bonds are held in book entry forms so that the owner of the bonds will be the depository trust company (DTC). Individual bond holders will

hold their bonds through DTC, and in accordance with DTC procedures, the bond trustee will wire transfer all payments to DTC.

Ms. Tang explained that ACWD, Cal Water, Hayward, Mountain View, Palo Alto, Redwood City, and Sunnyvale represent the top seven water purchasers among the member agencies and were the agencies included in the official statement of the 2013 bond issuance. This will be maintained for the issuance of the refunding. The 7 agencies present BAWSCA's financial stability to make debt service payments. Mr. Cox added that for disclosure purposes, it is common practice to include the top users as opposed to including all 26 member agencies. More importantly, Mr. Spitz stated that it is important for investors to know who the principal surcharge payers are. These bonds are an obligation of BAWSCA payable from the surcharges that are assessed against all of the purchasers of water. The bonds are not a debt obligation of any BAWSCA member agencies. The members' obligation is to pay the surcharges that are levied on the water purchase. The 7 top agencies purchase more water, and therefore will pay a larger amount of the surcharge, which investors want to know about.

Regarding the bond redemption, Mr. Spitz explained that if less than all of the bonds of a particular maturity are being redeemed, DTC will, in their proprietary random procedure, select the participants whose bonds are redeemed. Redemption of particular maturity of bonds will be selected at random by the issuer, but within a maturity.

The Chair and Vice Chair of the Board are in a position to sign in addition to the CEO/General Manager. Mr. Spitz explained that it is normal to authorize multiple officials to sign, which would be relevant only when the CEO/General Manager is unavailable at a critical moment, particularly at a time of urgency to execute bond documents promptly.

The Committee was appreciative of the work by the CEO/General Manager and the Finance Team. There were no further comments from members of the Committee. There were no public comments.

**Director Jordan made a motion, seconded by Director Wood, that the Committee recommend Board approval of the following actions needed to continue proceeding with BAWSCA's potential bond refunding:**

- 1. Adopt Resolution No. 2021-01 authorizing the issuance of the Refunding Revenue Bonds in an amount not to exceed \$180 million and authorizing the forms of the following financing documents provided as attachments to the staff report**
  - a. Second Supplemental Revenue Bond Indenture;**
  - b. Contract of Purchase;**
  - c. Continuing Disclosure Certificate;**
  - d. Escrow Agreement**
  - e. Preliminary Official Statement; and**
- 2. Authorize the CEO/General Manager to execute these financing documents, subject to the satisfaction of specified criteria**

- a. **NPV savings: not less than \$20 million**
- b. **Principal amount: not to exceed \$180 million**
- c. **Underwriter's discount: not to exceed 0.25% of the principal amount**

**The motion passed by roll call vote. Eight (8) Committee members present voted yes. Director Hardy was unavailable.**

- C. Authorization to Increase the Contract Amount with Maddaus Water Management and Extend the Completion Date for the 2021 Demand Study Update: Water Resources Manager, Tom Francis, provided a report on BAWSCA's progress on contract negotiations for the 2021 Demand Study Update which was approved by the Board in May as part of the FY 2021-22 work plan. Since the May Board approval, BAWSCA has been in discussions with Maddaus Water Management (MWM) on the project's scope, schedule and budget, to ensure that the end product of the update meets BAWSCA's needs prior to finalizing the contract agreement. The discussions have resulted in modifications to the scope to include additional clarity on the sensitivity analysis, and re-formatting the updated water demand projections report as a stand-alone document versus a Technical Memorandum.

These changes result in an increase to the project's budget by an additional \$75K and an extension of the project's schedule by an additional 6-months. The adopted FY 2021-22 work plan and operating budget includes \$275K for completion in June of 2022. With the changes, the total cost will be \$350K with a completion date of December 2022.

Mr. Francis noted that billing rates for MWM have not changed. The costs and additional time are related to the additional work necessary to complete the study according to BAWSCA's goal of producing a defensible water demand estimate that will support regional water planning.

Mr. Francis noted that demand studies in general, as well as BAWSCA's 2020 demand study, have been subject to intense scrutiny by interest groups, particularly environmental organizations with the concern that demand projections are inflated. It has been claimed that demands should stay flat despite growing population because of conservation efforts in the region as well as throughout the State.

Mr. Francis explained that the addition of a sensitivity analysis will provide information to better understand how key factors may affect water demand projections. The sensitivity analysis will include the impacts of a range of population, employment, and climate scenarios to better quantify uncertainties in water demand. Results of the study will assist BAWSCA and member agencies in refining future efficiency programs and enhance future regional and agency water-use forecasting. Additionally, the stand-alone report can serve as a reference, particularly for the SFPUC and its work on an Alternative Water Supply Plan.

The additional costs relative to the list of additional efforts during each phase of the study were presented to the Committee. Mr. Francis reminded the Committee that the Balancing Account will be used to fund the effort. BAWSCA will work with its

auditors to ensure appropriate procedures are followed given that this work will be carried out over two fiscal years.

In response to questions from members of the Committee, the following clarifications were provided.

Mr. Francis explained that the sensitivity analysis will be a modeling tool in which scenarios can be inputted to see how sensitive the output is. BAWSCA will include key drivers that impact demands, including population. The existing demand study is based primarily on population data from ABAG, and BAWSCA's goal is to develop other possible options for what level of population growth may take place in the future. This will similarly be done for employment and other factors that affect it, such as the impacts of COVID.

The result of the sensitivity analysis will include both a static report as well as data applicable to the DSS models that have been developed for each member agency that include population and employment.

BAWSCA's current population baseline is ABAG's 2040 data. The sensitivity analysis will use the member agencies' 2020 UWMP and will weigh if and how the use of ABAG's 2050 data would be appropriate or possible.

The analysis will also evaluate the impacts of COVID, the current drought conditions, and how long will it take for a drought rebound to occur. The sensitivity analysis is to develop additional future options to better understand its impacts to future demands.

Price elasticity will be considered in the study should it be determined as a significant factor in the BAWSCA region.

The Balancing Account currently has \$60M as of June 30, 2021.

The sensitivity analysis is supported by the member agency appointed Water Management Representatives, as well as by the SFPUC staff and Commission members.

There were no further comments from members of the Committee.

Public comments were provided by Peter Drekmeier and Blair Beekman.

**Director Cormack made a motion, seconded by Director Pierce, that the Committee recommend the Board authorize:**

- 1. A \$75k increase in the not to exceed budget amount, for a total not to exceed amount of \$350k, and a 6-month extension for completion on December 31, 2022, for BAWSCA's 2021 Demand Study Update; and**
- 2. Authorize a request for transfer of \$75k from the Balancing Account to BAWSCA in accordance with BAWSCA's Balancing Account Policy, Res. No. 2020-02.**



**The motion passed by roll call vote. Eight (8) Committee members present voted yes. Director Hardy was unavailable.**

## **7. Reports and Discussions:**

- A. CEO/General Manager Evaluation Metrics for FY 2021-2022: Chair Larsson reported that the online execution of FY 2020-21 CEO/General Manager Performance Evaluation successfully generated a very good response from members of the Board. The feedback was positive. Chair Larsson welcomed additional comments to further improve the format moving forward.

The Board now have an opportunity to make changes to the evaluation metrics should it desire to do so, and to inform the CEO/General Manager what is expected of her in FY 2021-22.

The current objectives for the CEO/General Manager have been developed over a number of years and have gone through substantial refinements. But there is always room for improvement, and today's meeting as well as the September Board meeting will be the place to discuss that.

Director Wood was pleased with the online process. She recommended to continue providing the Board with full information of the CEO/General Manager's Employment Agreement.

Director Cormack noted that sometimes Board members may not have enough information to evaluate the CEO's performance for a particular objective. and that providing an evaluation option (or metric) indicating that should be considered.

There were no further comments or questions from members of the Committee.

Public comments were provided by Peter Drekmeier and Blair Beekman.

- B. BAWSCA Board and Committee Meeting Logistics Post October 1, 2021: Legal Counsel, Allison Schutte, reported on current legislative efforts to address the expiration of the modifications to the Brown Act teleconference requirements.

AB 361 is a bill that will effectively allow agencies to use the existing teleconference requirements with the following provisions:

- Whenever the state or counties have declared state of emergency
- State or local officials have recommended social distancing

The bill is currently in the Senate for adoption by September 10<sup>th</sup>. It would be effective as soon as the Governor signs it, but no later than October 11<sup>th</sup>, as long as it is not vetoed. All indications show strong support for the bill.

With the bill, the agency's legislative body must make findings that in-person attendance would "present imminent risks to the health and safety of attendees", and must renew this finding every 30-days as long as the state of emergency continues.

Ms. Schutte explained that once the initial finding is made, it is Legal Counsel's opinion that renewals can be approved through the Consent Calendar.

Director Cormack noted that it is difficult to make a finding that meeting in person would present an imminent risk to health and safety while kids are attending school and essential workers are coming to work in relatively close proximity everyday. She would need more information to make such a finding, given that she is aware of other scenarios being contemplated on; including a hybrid format that allows staff and elected officials to be present while requiring vaccination proofs from members of the public. She understands the complexity of the issue, and appreciates the legislative efforts being done.

Ms. Sandkulla reported that BAWSCA is engaged with agencies that has a similar Board size in investigating a hybrid format. There is currently no resolution due to the technological capabilities required to accommodate such a hybrid format. Additionally, BAWSCA does not own a space where Board meetings are held and spaces that BAWSCA rent are currently not open during the times the Board meetings. Staff will continue to investigate possibilities.

Directors Pierce, Mendall, Larsson and Wood expressed their support for making the necessary findings to continue meeting in a virtual format legally should current COVID conditions continue.

Public comments were provided by Blair Beekman.

## **8. CEO Reports:**

- A. Water Supply Conditions and Drought Update: Ms. Sandkulla reported that as of June 30, 2021, total potable water use is 3.2% less than in June 2020 and 19% less than in June 2013. There is continued suppressed demand from the 2013 drought which supports the need for a sensitivity analysis to determine whether demand will bounce back. BAWSCA will continue to track the trends closely to support the member agencies with the current drought and the Governor's call for water use reductions.

BAWSCA continues its conservation efforts including online landscape education classes, discussions with San Mateo County and Valley Water on potential conservation partnerships, and BAWSCA's participation on San Mateo County's Office of Emergency Services' Drought Task force.

- B. SFPUC Alternative Water Supply Program: Ms. Sandkulla reported that the SFPUC will hold a workshop on its Alternative Water Supply (AWS) Program on September 17<sup>th</sup> from 2-5pm. It will be a virtual format and will be open to the public. BAWSCA will attend and may be asked to participate directly. Member agency staff and Board members are encouraged to attend. Meeting details will be provided to the Board and Water Management Representatives when available.

Ms. Sandkulla reported that the San Francisco's Citizen Advisory Committee, in which she serves on as the San Francisco Mayor's appointee to represent the Wholesale Customers, adopted a Resilient Water Supply Resolution" urging the SFPUC to include in its AWS program specific projects to meet the full amount of identified supply shortfall for the SF RWS, and to provide those plans with options,

costs, and timelines to the public in a timely manner. A staff memo and copy of the resolution were included in the agenda packet.

There were no questions or comments from members of the Committee.

Public comments were provided by George Barber and Blair Beekman.

Given the time duration of the meeting, the Committee voted to extend the meeting to 5pm;

**Director Mendall made a motion, seconded by Director Wood, to extend the meeting time to 5pm.**

**The motion passed by roll call vote. Seven (7) Committee members present voted yes. Director Hardy voted no. Director Pierce was unavailable.**

9. **Closed Session:** The Committee adjourned to Closed Session at 4:08.
10. **Reconvene to Open Session:** The Committee reconvened from Closed Session at 4:13 pm. Ms. Schutte reported that no action was taken during Closed Session.

11. **Comments by Committee Members:**

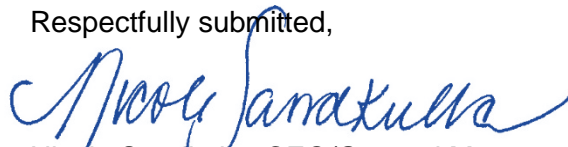
Director Hardy expressed her support for BAWSCA's efforts in protecting the Bay Area water users, the environment, fish and wildlife that depend on the Tuolumne River.

Director Cormack noted her interest in the SFPUC's Climate Change Study, and requested a Study Session when the results are released.

Director Pierce appreciated the CAC's adoption of the Resolution regarding the SFPUC's AWS Program. She noted that BAWSCA's role is to ensure that San Francisco provides the water supply that it is responsible for, on behalf of the water customers in the region, but not at the expense of the environment.

12. **Adjournment:** The meeting was adjourned at 4:17 pm. The next meeting is October 13, 2021 with the location and format to be announced.

Respectfully submitted,



Nicole Sandkulla, CEO/General Manager

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Attachments: 1) Attendance Roster

# Bay Area Water Supply and Conservation Agency

## Board Policy Committee Meeting Attendance Roster

Agency	Director	Sept. 7, 2021	Aug. 11, 2021	Jun. 9, 2021	Apr. 14, 2021	Feb. 10, 2021	Dec. 9, 2020	Oct. 14, 2020	Aug. 12, 2020
Stanford	Zigterman, Tom	✓	Meeting Cancelled	✓	✓	✓	✓	✓	✓
Daly City	Manalo, Juslyn			✓	✓	n/a	n/a	n/a	
Westborough	Chambers, Tom	✓		✓	✓	✓	✓	✓	✓
Palo Alto	Cormack, Alison	✓		✓	✓		✓	✓	
Purissima	Jordan, Steve	✓		✓	✓	✓	✓	✓	✓
Santa Clara	Hardy, Karen	✓		n/a	n/a	n/a	n/a	n/a	n/a
Sunnyvale	Larsson, Gustav	✓		✓	✓	✓	✓	✓	✓
Hayward	Mendall, Al	✓		✓	✓	✓	✓	✓	✓
Redwood City	Pierce, Barbara	✓		✓	✓	✓	✓	✓	✓
Brisbane	Wood, Sepi	✓		✓	✓	✓	✓	✓	✓

✓: present

☎: Teleconference

### September 7, 2021 Special Meeting Attendance (Via Zoom in compliance with Gov. Order #29-20 due to COVID-19)

#### BAWSCA Staff:

Nicole Sandkulla	CEO/General Manager	Nathan Metcalf	Legal Counsel, Hanson Bridgett, LLP
Tom Francis	Water Resources Manager	Nicole Witt	Legal Counsel, Hanson Bridgett, LLP
Danielle McPherson	Sr. Water Resources Specialist	Bud Wendell	Strategic Communications
Negin Ashoori	Sr. Water Resources Engineer	Dan Cox	KNN, Public Finance
Kyle Ramey	Water Resources Specialist	David Brodsky	KNN, Public Finance
Christina Tang	Finance Manager	Steven Spitz	Orrick
Lourdes Enriquez	Assistant to the CEO/General Manager	Chris Higgins	Goldman Sachs
Allison Schutte	Legal Counsel, Hanson Bridgett, LLP		

#### Public Attendees:

Paul Sethy	ACWD	Alison Kastama	SFPUC
Leonard Ash	ACWD	Steve Ritchie	SFPUC
George Barber	Cal Water	Blair Beekman	Self
Cheryl Munoz	Hayward	Lilian Koenig	Self
Ed Cooney	Hillsborough	Kyle Vinson	Self
Lisa Bilir	Palo Alto	Peter Drekmeier	Tuolumne River Trust